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Policy

Prepared by:
Sustainability Committee

Valid from
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SUSTAINABILITY POLICY

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1) BACKGROUND AND PURPOSE

RigMaster assumes far-reaching responsibility for its own operations and the impact they have on all people, the environment and wider society in a longer-term perspective. Obviously, all operations are based on compliance with applicable legislation, but in many contexts, RigMaster assumes greater responsibility than this. RigMaster's Sustainability Policy defines the company's view on and overall ambitions in the sustainability segment, which serves as a broad framework or the whole group. The Sustainability Policy includes health, safety, environmental and quality (HSEQ) issues.

2) POLICY STATEMENT

RigMaster's ambition is to continuously develop the business from a broad and long term perspective – to conduct a profitable and sound business today without compromising the opportunities to do so in the future. This means RigMaster strives to serve as a good corporate citizen, which not only takes responsibility for its own development, but also its impact on all people, the environment and society generally.

RigMaster's sustainability work is conducted from a triple bottom line perspective, which considers business, social, and environmental aspects:

- (a) **Business sustainability**—striving for a stable and profitable progress over time and applying good business practice.
- (b) **Social sustainability**—acting as a responsible employer as well as contributing to improved social progress within the geographics we are operating.
- (c) **Environmental sustainability**—protecting the environment by actively strive to reduce our own and our customers' environmental impact as well as optimizing the resource utilization.

Within these areas, RigMaster has decided on some fundamental position of sustainability principles, described in this Sustainability Policy. Largely, the services that RigMaster delivers are provided by its own staff, but some are also delivered by suppliers. Accordingly, RigMaster also applies its sustainability standards to the work of its suppliers. This means RigMaster strives for developing sustainable relations with its suppliers, and to actively make whenever possible demands on as well as follow up significant suppliers in line with this policy.



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To understand how operations, affect the business environment and the expectations on RigMaster, the company endeavor to maintain a structured and active dialogue with the important stakeholders in order to identify, analyze and manage their expectations, but also risks and opportunities that exist in our operations. This dialogue is summarized and reviewed in the Sustainability Committee. The risks and opportunities are periodically summarized and reviewed.

2.1 Business responsibility

2.1.1 Overall ambition

The overall ambition within the business area is to achieve long-term business sustainability by striving for a stable and profitable progress over time and by applying good business practice.

In order to get there, RigMaster needs to provide a competitive, professional and value-adding service delivery based on continuously improved operations. This ensures good demand for our services and long-lasting customer collaborations. A sharp focus on results is also important, as well as respecting laws, and applying good business practice. This also applies to our suppliers.

2.1.2 Position of principles (business responsibility)

Within the business area, RigMaster is focusing on the following:

- 1) *RigMaster should conduct a professional operation, delivering value-adding and innovative solutions based on our customer's standards of functionality, finances and reliability.*
 - a. RigMaster should perform our duties professionally and in accordance with laws, regulations and sector practice, and actively endeavor to minimize the consequences of potential disruptions through good continuity planning.
 - b. RigMaster should add customer value by continuously develop, improve, and adapt services delivered to changes in the customer's operation. This is conducted through a pronounced improvement culture and structured work on innovations.

- 2) *RigMaster will progress stably and profitably proceeding from a good ethical and moral attitude*

By providing a value-added and competitive service delivery, RigMaster will safeguard its long-term customer relationships, which combined with a professional sales approach, sharp focus on financial results and cash flow, will provide stable financial progress. All operations will comply with good business practice, as stated in the Code of Conduct.



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3) *RigMaster will provide accurate and relevant information in a secure manner*

RigMaster's corporate communication work should be conducted in accordance with its group-wide Communication Policy. To aid transparency and comparability, in its financial reporting, the group complies with accepted standards and principles where applicable. Information management will be secure, and in accordance with the group-wide information security policy.



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2.2 Social responsibility

2.2.1 Overall ambition and strategy

The overall ambition within the social area is to strive for a better society by acting as a responsible and respectful employer as well as contributing to improved social progress within the geographics we are operating.

This will be achieved by RigMaster taking all people's equal value and rights into account, and by providing all staff with a good, safe, fair, non-discriminatory work environment. In addition to this, employee development is a priority. We also make a difference by different kinds of local community involvement.

RigMaster complies with the UN's Global Compact, the UN Universal Declaration of Human Rights, the ILO's Declaration of Fundamental Principles and Rights at Work (1998) and OECD Anti-Bribery Convention. This means focusing on occupational health and safety as well as management and employee development.

2.2.2 Position of principles (social responsibility)

Within the social area, RigMaster is focusing on the following:

1. *RigMaster actively work for well-being employees and a safe working environment.*

a) RigMaster should offer its employees a safe and sound working environment, which means a strong focus on occupational health and safety and a pronounced culture of continuous improvements.

b) RigMaster strives to minimize the sick leave by stimulating good health and the opportunity to achieve a good work-life balance.

c) RigMaster pursues a clear vision of zero workplace accidents, which is achieved by a strong risk awareness and structured work with safety work.

2. *RigMaster nurtures diversity, equality and a professional development of our Employees*

a) RigMaster pursues an including attitude and strive for a fair and equal treatment of all employees regardless of sex, age, sexual orientation, disability, ethnicity or religion.

b) RigMaster offer all employees personal yearly appraisal interviews, and professional development through training and other measures to improve competence. A strong culture of continuous improvements also ensures all employees have the opportunity to influence their work and Ringmaster's delivery.



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c) RigMaster should offer all employees fair and equal market terms and benefits.

3. RigMaster should contribute to social progress by local community involvement

Our business and our way of working affects people in the locations and geographics we are operating. RigMaster has the possibility and interest to support the communities where we operate.

2.3 Environmental responsibility

2.3.1 Overall ambition and strategy

The overall ambition within environmental responsibility is to protect the environment by actively trying to reduce our own and our customers' environmental impact, as well as to reduce the resource utilization – both activities carried out in-house and by suppliers.

In order to achieve this, we aim for improved environmental performance by acting as a green advisor to help clients reduce their environmental impact as well as actively reduce our own environmental impact, i.e. energy usage, waste management, chemical usage, carbon emissions from transports and resource efficiency.

2.3.2 Position of principles (environmental responsibility)

Within the environmental area, RigMaster is focusing on the following:

a) RigMaster should actively endeavor to minimize its customers' environmental impact, and not least, their energy consumption

RigMaster should provide green advisory services and contribute to customers fulfilling their environmental commitments – not least in the energy segment, but also in the waste, water and chemical segment.

b) RigMaster should conduct structured and proactive internal environmental work

RigMaster will work proactively to minimize the environmental impact arising from its own operations – as well as for purchased goods and/or services. All operations should be conducted in a manner satisfying the international and government environmental standard and regulations. This will be achieved by:

- endeavoring to minimize our own environmental impact, not least in terms of CO2 emissions from transportation, energy consumption, waste management, chemical handling and resource efficiency.



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3. ROLES AND RESPONSIBILITIES

The President, who is also the decision-maker on matters affecting RigMaster, bears ultimate responsibility for the company's operations, including the sustainability. The President has delegated operational responsibility to dedicated functions and managers.

As environmental and social issues are national and sometimes differ between countries, with varying regulations and practices, the responsibility for sustainability work lies with the respective countries. In order to ensure the necessary coordination and control, a Sustainability Committee is appointed to report directly to the Executive Management Team. The Sustainability Committee prepares proposals for policies, overall objectives and principles of sustainability governance for the entire group. The Sustainability Committee is also tasked with setting and monitoring the annual indicators and annually, based on a stakeholder and business intelligence perspective, propose specific measures in the area of sustainability for decision in the Executive Management Team.

4. MONITORING OF COMPLIANCE

RigMaster is following up on key performance indicators within all sustainability areas, which are presented in a "Sustainability Report" each year. RigMaster's Sustainability Report shall report RigMaster's sustainability efforts and provide information to the extent necessary to understand RigMaster's development, performance, status and impact of its operations, at least in matters relating to environmental, social and human, respect for human rights and the fight against corruption and bribery.

In order to encourage the suspicion of irregularities and infringements reported, RigMaster has introduced a specific whistle blower system.

RigMaster has set up a sustainability Committee, with membership drawn from representatives of each department. The Committee will act as the champions of this policy and review the RigMaster's actions against the policy objectives by:

- (a) Monitoring consistency between this sustainability policy and existing policies and frameworks, reporting to RigMaster's executives.
- (b) Conducting annual reporting to measure the RigMaster's sustainability performance.
- (c) Developing and submitting annual sustainability action plans to president; including defined goals, action points and timelines to facilitate the effective application of this policy and improvement of the RigMaster's sustainability performance over time.
- (d) Reviewing and recommending priorities for the implementation of sustainability initiatives within an annual budget allocation.